

The Royal Foundation of The Prince and Princess of Wales

Company Registration No. 07033553

For the year ended 31 December 2024

Company Registration No. 07033553

Charity Registration No. 1132048

The Royal Foundation of The Prince and Princess of Wales

(formerly The Royal Foundation of The Duke and Duchess of Cambridge)

Report and Consolidated Financial Statements for the year ended 31 December 2024

CONTENTS	PAGE
Principals and Members, Officers and Professional Advisers	3
Letter from the Chair of the Board and the Chief Executive	4
Trustees' report	6
Independent Auditor's report	21
Consolidated statement of financial activities	24
Consolidated and charity balance sheet	25
Consolidated cash flow statement	26
Notes to the consolidated financial statements	27

THE ROYAL FOUNDATION OF THE PRINCE AND PRINCESS OF WALES
(formerly The Royal Foundation of The Duke and Duchess of Cambridge)

Company Registration No. 07033553

Principals and Members, Officers and Professional Advisers

Principals and Members

Their Royal Highnesses The Prince and Princess of Wales

Trustees

Lord Hague of Richmond – Chairman (until 1 January 2025)
Simon Patterson – Vice Chairman (until 1 January 2025) Chairman (from 2 January 2025)
Zeinab Badawi
Dame Pippa Harris
Sir Ron Kalifa OBE
Lady Pinsent (until 7 December 2024)
Alice Webb
Claire Wills
Sir David Lewis (from 20 June 2024)

Ex Officio Trustees

Ian Patrick (from 4 March 2024)
Lt Col Tom White MVO RM (from 19 February 2024)

Leadership Team

Amanda Berry CBE	Chief Executive
Tom Clements	Executive Director, Conservation (from 3 June 2024)
Pim Gregory	Executive Director, Homelessness (until 4 th July 2025)
Christian Guy	Executive Director, The Royal Foundation Centre for Early Childhood
Kully Kaur-Ballagan	Director of Research and Impact
Kathryn Martindale	Director of Finance and Operations (from 4 July 2024)
Amy Pickerill	Creative Director (Maternity Leave from 8 May 2025)
Jas Sohal	Director of People and Culture (from 8 April 2024)
Melanie Waters OBE	Executive Director, Programmes (from 7 May 2024)
Damian Wilson	Director of Partnerships
Felicity Woodrow	Chief of Staff

Registered Office

Kensington Palace
Palace Green
London W8 4PU

Bankers

Barclays Bank plc
1 Churchill Place
London E14 5HP

Solicitors

Bates Wells LLP
10 Queen Street Place
London EC4R 1BE

Auditor

Crowe U.K. LLP
55 Ludgate Hill
London EC4M 7JW

Investment Advisors

Cazenove Capital (trading name of Schroder & Co. Limited)
1 London Wall Place,
London
EC2Y 5AU

LETTER FROM THE CHAIR OF THE BOARD AND THE CHIEF EXECUTIVE

The Royal Foundation leads with the belief that change is always possible and this positive approach, inspired by the drive and determination of Their Royal Highnesses The Prince and Princess of Wales, sees us taking on some of the greatest social and environmental challenges that exist today. In 2024 this commitment to make a real difference has resulted in optimistic and innovative solutions benefiting individuals, communities and society.

Building on our Principals' public platform and unique convening power, the Foundation takes pride in bringing people together to create positive change. We form partnerships with incredible people across the public, private and third sector building coalitions, generating new energy and ideas. Across our core focus areas – homelessness, conservation, early childhood and community – we pilot, develop and deliver ever-more ambitious programmes to create lasting impact.

As our homelessness programme **Homewards** entered its second year, its work gained more momentum. Each of the six Homewards flagship locations – Aberdeen, Bournemouth, Christchurch and Poole, Lambeth, Northern Ireland, Newport and Sheffield – published their local plans, deploying fresh thinking and new action towards ending homelessness. Their ambitious plans to make better use of data represents new thinking in the homelessness field, and each of them is undertaking an innovative housing project that will build or unlock homes in their area.

Over 1.8 million people watched the two-part documentary *Prince William: We Can End Homelessness* that aired in October on ITV, with many more watching on Disney+ around the world. The programme followed the first year of Homewards, the Foundation's transformative five-year initiative which aims to demonstrate that together, we can make homelessness rare, brief and unrepeatable.

Homewards formed an alliance with Blue Light Card, extending their discount scheme to the estimated 60,000 people who work in the UK's homelessness sector. The Homewards Partnership also welcomed international property consultancy Knight Frank, and City law firm Freshfields, who will help to find and facilitate housing opportunities in the six locations.

The Foundation's campaign against the illegal wildlife trade, **United for Wildlife**, continued to tackle the most pressing nature crises with some landmark initiatives and its Global Summit in Cape Town in November. At the summit, Prince William highlighted the work of the tens of thousands of rangers who risk their lives every day to safeguard precious species in Africa and announced a programme to provide them with a game-changing package of support including access to life insurance.

United for Wildlife strengthened its global efforts by adding chapters in West Africa and India where the public and private sectors will come together to target criminal networks. In December, United for Wildlife mobilised its Transport Taskforce, supported by partners Qatar Airways and Airlink, to repatriate 1,000 lemurs and tortoises to Madagascar and save them from the illicit international pet trade.

The Foundation's **Centre for Early Childhood** continued its unique and groundbreaking work, publishing a report setting out the business case for prioritising early childhood and identifying a £45.5 billion opportunity for the UK economy that could be unlocked. Business Taskforce members made significant commitments to this work going forward, including a specific early childhood fund of £5 million from The Co-Operative Group for local communities. Other highlights included the continuation of a trial of ADBB (Alarm Distress Baby Scale), a tool that focuses on a baby's social behaviours to help practitioners and families better understand the ways babies express their feelings.

Thousands of children every month will benefit from the Foundation's **Community Impact** initiative in Tyne & Wear, where our partnership with Birtley Community Pool now delivers much-needed swimming lessons. One in three children leave primary education unable to swim and this work has already led to other activity and partnerships being formed. The project was launched by His Royal Highness in October, alongside Olympic swimmers Tom Dean MBE and Adam Peaty OBE, and Paralympians Louise Fiddes and Maisie Summers-Newton MBE.

Our year drew to a close in December with the 'Together at Christmas' Carol Service at Westminster Abbey, spearheaded by The Princess of Wales and supported by the Royal Foundation. In addition, the Foundation

was proud to bring about 15 satellite services across the UK in venues including Rochester Cathedral and Royal Cornwall Hospital in Truro.

This years' service, watched by 3.3 million people on ITV, was themed around empathy and kindness, with the Abbey filled with 1,600 guests who have supported others in their community. Each of them received a special letter from Her Royal Highness, thanking them for providing comfort and hope to those who need it most.

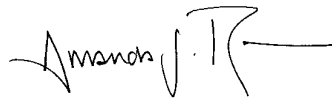
All of these achievements are only possible because of the dedication of everyone who works with the Foundation: our tireless staff, our Board of Trustees, and the countless people and organisations who partner with us. We offer our thanks to each and every one of them for their contribution in 2024 and look forward to our continuing work together in 2025.

The Foundation offers its deep gratitude to Lord Hague, as he ends his time as Chair of the Board of Trustees in December 2024. During his time as Chair, he has been an inspirational champion for the Foundation and has made an enormous contribution across our programmes. We look forward to continuing to work with him in his ongoing role as co-chair of United for Wildlife and send him our best wishes for his new role as Chancellor of the University of Oxford.

We look forward to the future with strength and vigour and would like to once again like to thank Their Royal Highnesses The Prince and The Princess of Wales for their continued vision and leadership.



Simon Patterson
Chair
June 2025



Amanda Berry CBE
Chief Executive

TRUSTEES' REPORT

The Trustees of The Royal Foundation of The Prince and Princess of Wales ("The Royal Foundation") present their annual report (including the Directors' and Strategic Report) for the year ended 31 December 2024 under the Companies Act 2006, together with the audited accounts for the year, in compliance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS102) (Charities SORP (FRS102)).

OVERVIEW

Objectives and activities

The Royal Foundation of The Prince and Princess of Wales leads with the belief that change is always possible, and this positive approach sees it involved in issues that have previously seemed too big a challenge to many. The Royal Foundation works hand in hand with lived experience experts, organisations and groups to create lasting change. Through programmes such as The Centre for Early Childhood, Homewards and United for Wildlife, The Royal Foundation has created collaborative partnerships to make real world impact and tangible change.

The platform of Their Royal Highnesses allows the Foundation to bring awareness and attention to complex topics in new and different ways, such as 2024's *Homelessness: Reframed* exhibition at the Saatchi Gallery, and the two-part documentary *Prince William: We Can End Homelessness* on ITV and Disney+.

The Foundation continues to shift mindsets, and to inspire optimism that – together – we can create a better future for individuals, communities, society and the planet.

Partnerships: catalysing collaborative action and investment for more sustainable change

The Partnerships Team plays a central role in the successful delivery of The Royal Foundation's mission and approach. It works across the organisation to establish major strategic partnerships with philanthropy and business, in order to develop and scale our programmes.

The Royal Foundation has a small number of individuals who generously give unrestricted gifts to support the core of the organisation. This crucially enables early-stage programme design and development, together with central operational capacity.

Alongside these individuals, the Foundation also works with a group of trusts and other organisations that fund specific programmes from the point of launch, enabling their impact to be scaled and sustained. In both cases, the strategic value and collaboration of The Royal Foundation's philanthropic partners is as vital to its success as their financial support.

Research

High quality research ensures that our work is evidence-led, so that we can address some of society's toughest challenges and deliver the greatest impact.

Research and evaluation are fundamental in ensuring that programme design is underpinned by the best evidence, and that the resulting impact can be tracked and understood. In 2024, the Foundation invested further in its research and evaluation capacity, including integrating lived experience into all elements of programme design.

THE ROYAL FOUNDATION CENTRE FOR EARLY CHILDHOOD

The Royal Foundation Centre for Early Childhood (the Centre) was established by Her Royal Highness The Princess of Wales in 2021 to bring decades of ground-breaking scientific research about the unique importance of early childhood development to a more mainstream audience, thereby unleashing its potential to transform and build healthier societies.

Business Taskforce for Early Childhood

The Royal Foundation Business Taskforce for Early Childhood was established by her Royal Highness in 2023 to galvanise business action on the early years. Its founding members – Aviva, The Co-operative Group, Deloitte, Iceland Foods, IKEA UK and Ireland, the LEGO Group, NatWest Group and Unilever UK – are working together to identify the scale of the opportunity of investing in early childhood, and the role that business can play.

In May 2024, the Taskforce published its landmark report *Prioritising Early Childhood for a Happier, Healthier Society*. Produced by Deloitte, in partnership with the Taskforce and Centre for Early Childhood, the report identified an opportunity to generate at least £45.5 billion a year in added value for the UK economy, through investment in early childhood. This includes £12.2 billion from equipping people with improved social and emotional skills in early childhood, £16.1 billion from reducing the need to spend public funds on remedial steps for adverse childhood experiences and £17.2 billion from supporting parents and caregivers of under-fives who work. It also provided a Framework for action businesses could take to make a difference through the early years – with colleagues, customers and in communities.

Alongside the report, Business Taskforce members also announced a series of impact initiatives they would deliver following the case for change report, from supporting social and emotional development in nurseries to partnering with 'Baby Banks' to help families in need and reinvesting unspent Apprenticeship Levy funding to create hundreds of Early Year Apprentices for communities.

Sparking innovation with Health Visitors in the NHS

The Centre for Early Childhood funded a successful NHS trial of the Alarm Distress Baby Scale (ADBB), a tool that focuses on a baby's social behaviours (such as eye contact, facial expression, vocalisation, and activity levels) to help practitioners and families better understand the ways babies express their feelings.

Health visitors from South Warwickshire NHS Foundation Trust and Humber Teaching NHS Foundation Trust were trained to use the tool and then use their enhanced observation skills during appointments across a four-month period in 2023.

They described the tool as "hugely beneficial" and said that it enabled them to have more meaningful conversations with parents and carers about the emotional wellbeing of their baby; promote positive parent-infant interactions, attachment, and bonding and identify babies and families in need of greater support during this critical period of development.

The report recommended a second phase of the research, involving a wider rollout within the NHS, which became a priority into 2025.

HOMEWARDS

In 2023, The Royal Foundation launched a new, transformative and ambitious five-year programme, Homewards, building on Prince William's lifelong commitment to tackling homelessness.

The aim of Homewards is to demonstrate that together it's possible to end homelessness – making it rare, brief and unrepeatable. And the realisation of that ambition is now well underway.

Changing the narrative

The public platform and convening power of Prince William and The Royal Foundation has allowed Homewards to make significant strides in changing public perceptions around homelessness.

In October 2024, the first year of Homewards was showcased in the ITV documentary *Prince William: We Can End Homelessness*, propelling the issue into the living rooms of over 1.8 million people in the UK, with many more watching on Disney+ internationally.

At the Saatchi Gallery, the groundbreaking exhibition *Homelessness: Reframed* told the stories of people experiencing homelessness through art, featuring work by Marc Quinn, Rankin, Philip Colbert and many more.

Homewards is collaborating with nine public figures as Advocates – including Steven Bartlett, Gail Porter and Tyrone Mings – who have generated significant media coverage.

Six flagship locations

The heart of the five-year Homewards programme is a partnership with six flagship locations across the UK – Aberdeen, Bournemouth, Christchurch and Poole, the borough of Lambeth, Newport, Northern Ireland and Sheffield. These locations span the four nations of the United Kingdom, and their geographical diversity reflects the breadth and complexity of homelessness.

Each of these locations has gathered together a powerful local coalition – businesses, local authorities, homelessness sector organisations and individuals – with the promise of creating, testing, scaling and sharing muscular new approaches to homelessness prevention. In Year One alone, 539 organisations and individuals joined these coalitions.

And each location created a detailed local plan, with actionable strategies and measurable targets. Now, in Year Two, those local plans are in motion:

- In **Newport**, cutting-edge Vasco translation devices are being used to offer real-time translation for people with limited English who are experiencing homelessness, so that they can access the support services they need
- In **Bournemouth, Christchurch and Poole**, a focus on employability has created an innovative partnership between Sunseeker, Poole College and Faithworks to provide training placements in boat-building
- A grant to Spiral Skills in **Lambeth** has facilitated the opening of a new support and skills space specifically for young people
- In **Northern Ireland**, we have expanded our strategic employer network, preparing the ground for employment pathways
- In **Sheffield**, we have developed Project Upstream, an initiative to identify and help local children who are at risk of homelessness

Funding for the flagship locations

Homewards has established the Homewards Fund, a facility to provide grants that can be used in flexible and innovative ways – such as to test new scalable approaches, to provide seed funding to attract additional investment, or to deliver additional capacity that unblocks barriers to ending homelessness.

Innovative housing projects

Each location has committed to delivering an innovative housing project, designed to be a scalable way of creating or unlocking homes in their area.

Aberdeen's innovative housing project focuses on finding better ways to use empty homes, while Sheffield is working with landlords to free up 33 three and four-bedroom homes for families experiencing, or on the brink of, homelessness.

By the end of Year One, over 100 homes were already in the pipeline.

The Homewards Partnership

Homewards has convened a powerful network of private-sector backers including Pret a Manger, Arup and Ikea who offer in-kind support, such as employment opportunities and essential items for establishing a home.

In 2024, the Homewards Partnership also welcomed international property consultancy Knight Frank, and City law firm Freshfields, who will help to find and facilitate housing opportunities in the six flagship locations.

Homewards has also formed an alliance with Blue Light Card, extending their discount scheme to the estimated 60,000 people who work in the UK's homelessness sector.

UNITED FOR WILDLIFE

United for Wildlife continues its work to develop an unprecedented global alliance of private sector, financial actors, governments and not-for-profit organisations, working together to foster an effective response to the most pressing nature crises, ensuring that both wildlife and people flourish.

Global Summit – Cape Town, November 2024

This year's annual summit, which ran alongside Earthshot Week in South Africa, brought together over 400 conservation champions from 300 different organisations across all sectors.

It paid tribute to, and bolstered practical support for, "Nature's Protectors", the frontline individuals and communities – from Rangers to Indigenous Peoples, who play such a critical role in the protection of our natural world.

Prince William announced The Ranger Welfare and Standards Initiative, a game-changing package of support for Rangers and other nature protection professionals. This five-year plan – the first of its kind across Africa – will provide 10,000 Rangers with affordable life insurance, as well as training and leadership development opportunities.

His Royal Highness's speech was livestreamed across major global news channels, with the Summit driving almost 3,000 news and social media mentions across the week. Keynote speakers included Cathy Dreyer, Head Ranger at Kruger National Park, SANParks, South Africa; Grace Pounsinsin, Conservation and Research Officer, Yayasan Sabah, Malaysia; and Juan Carlos Jiantich Arcos, Executive Secretary, Global Alliance of Territorial Communities.

As part of a roundtable chaired by Lord Hague at the Summit, several leading philanthropists made a \$90 million commitment to African conservation. For the first time, UNODC's Wildlife Inter-Regional Enforcement Network and Interpol's Wildlife Crime Working Group also joined the summit, expanding the alliance and its capacity to tackle international wildlife crime.

Global expansion

United for Wildlife launched its eighth and ninth regional chapters this year, in India and Nigeria.

The launch meeting of the Indian chapter brought together some of the largest financial institutions, transport companies, law enforcement agencies and conservation groups in India at Ranthambhore National Park. As a direct result, the US Embassy donated a large supply of first aid kits for Rangers across India.

Nigeria's launch saw over 20 organisations in attendance, from the private sector, law enforcement and government authorities, and conservation NGOs. United for Wildlife established landmark agreements with one of Nigeria's leading law enforcement agencies and the Nigerian Financial Intelligence Unit. The FIU endorsed the Statement of Principles, bringing the total number of signatories to 30.

Thanks to the ongoing work of United for Wildlife's Southeast Asia chapter, the Singaporean Government passed a new bill recognising illegal wildlife trade as a serious and organised crime, increasing possible sentences from two to 20 years.

Partnerships and collaboration

In February, United for Wildlife supported The Donkey Sanctuary in its successful lobby for greater protection for donkeys from organised donkey skin trafficking.

Donkeys are currently the world's most trafficked animal, with over 5 million killed each year for their skins. The landmark moratorium makes it illegal to slaughter donkeys for their skins across Africa, safeguarding both the donkeys and the millions of people whose livelihoods rely on them.

In December, United for Wildlife mobilised its Transport Taskforce, with support from partners Qatar Airways and Airlink, to repatriate 1,000 lemurs and tortoises to Madagascar and save them from the illicit international pet trade. Qatar Airways also worked this year with Animal Defenders International, to undertake the difficult task of moving six young lions from the illegal wildlife trade to the ADI Wildlife Sanctuary in Johannesburg.

COMMUNITY IMPACT

The Royal Foundation's developing Community Impact Programme aims to support community cohesion, identifying and building meaningful solutions to some of UK society's greatest community challenges. Working with communities, our aim is to create the conditions for equity, good health and stronger social connections.

Supporting the growth of local community places and spaces is at the heart of the programme. Work that began in Ceredigion in rural Wales in 2023, to support the care of local green spaces, continues. A further grant to the Ceredigion Association of Volunteer Organisations provides equipment and supports activities that keep children's and public parks flourishing. The Programme also supported a therapy garden at Bryn Awel rehabilitation centre in West Wales, to help improve the wellbeing of those living with substance abuse issues.

The Royal Foundation brought together almost 20 organisations from the swimming sector, including Swim England, for a roundtable in September. Working in partnership, the group has developed plans to enable more children to swim, break down the barriers to access and to protect pools and blue spaces for the future. The Foundation spearheaded a new partnership with the Birtley community, who took on the Birtley Community Pool in Tyne and Wear as a community run asset to support 16,000 people every month – including 6,500 children – to swim.

TOGETHER AT CHRISTMAS

In December, The Princess of Wales hosted the Foundation's fourth annual Christmas Carol Service at Westminster Abbey. The Service created a moment to reflect upon the importance of love and empathy, and how much we need each other. Westminster Abbey was filled with over 1,600 people, who have all supported others in their communities.

Designed to encompass people of all faiths and of none, the service saw Westminster Abbey choir perform Christmas carols, alongside performances by Olivia Dean, Gregory Porter, Paloma Faith and JP Cooper, as well as a specially composed piece by pianist Rosey Chan. Readings were delivered by speakers including The Prince of Wales, Olympian Adam Peaty OBE, Sophie Okonedo CBE, Michelle Dockery and Richard E. Grant.

Guests received an Order of Service, adorned with a beautiful bespoke illustration by illustrator Charlie Mackesy, and a special letter from The Princess of Wales, thanking them for all they have done to provide comfort and hope to those who need it the most.

Alongside the service at Westminster Abbey, 15 community carol services took place around the UK across December, hosted by Lord-Lieutenants and supported by The Royal Foundation.

The Service was broadcast on ITV1 on Christmas Eve, and repeated on Christmas morning, to a total audience of 3.3 million and had a reach of over 50 million through social media.

EMERGENCY RESPONDERS

The Royal Foundation is proud to have established the Emergency Responders Senior Leaders Board in 2020, bringing together leaders from across the UK's emergency services on a quarterly basis. The board shares best practices, and promotes collaborative efforts, to support the mental health and well-being of the UK's 300,000-plus emergency responders.

The Foundation would like to express its thanks to Chief Constable Gavin Stephens from the National Police Chiefs Council, who has chaired the Board up to this point. He has now handed over the role to the incoming chair of the National Fire Chiefs Council, Chief Fire Officer Phil Garrigan.

WHAT'S NEXT FOR THE ROYAL FOUNDATION?

2025 will see The Royal Foundation continue to tackle the illegal wildlife trade, work towards demonstrating that it is possible to end homelessness, highlight the vital importance of the early years and work with communities so they can thrive.

Homewards will expand the tangible action it has taken towards ending homelessness by, for example, by delivering jobs and homes for people experiencing homelessness in the Homewards flagship locations, and by widening and deepening the Homewards Partnership with business.

It will also continue to deploy the unique public platform of His Royal Highness The Prince of Wales, in order to change perceptions around homelessness and galvanise action across the public, private and third sectors.

United for Wildlife will redouble its focus on Nature's Defenders, enhancing the recognition, support and professionalisation of the frontline nature workforce by campaigning, mobilising support and scaling finance. Planned projects include:

- The release of United for Wildlife's *Guardians* docuseries
- Co-creating frameworks for welfare packages for rangers across insurance, training and mental health
- Working with key partners to leverage real progress at COP30.

The **Centre for Early Childhood** will publish, promote and support the implementation of a groundbreaking new Shaping Us Framework about social and emotional skills.

This Framework will inform Centre efforts to deepen public understanding about the importance of early childhood through the Shaping Us Campaign; it will inspire The Business Taskforce for Early Childhood's ongoing delivery and help to bring other companies on board through a set piece Summit.

The Framework will drive Centre efforts to support early years practitioners in communities up and down the UK and it will direct new Centre creative content, such as animated films showing people the everyday actions they can take to support positive early development from pregnancy to the age of five.

Community Impact will continue to highlight and support new community projects which create social connections and will recognise, celebrate and support community leaders who undertake to solve local community issues.

Finally, to close 2025, the 'Together at Christmas' will once again aim to bring together communities across the UK to celebrate people who have gone out of their way to help others with even more impactful local services.

FINANCIAL REVIEW

Income

The total income for the year to 31 December 2024 was £12.2m (2023, £8.0m). The increase in income from the prior year reflects the updated fundraising strategy and the development of the programmes which has resulted in greater unrestricted and restricted support. The Foundation's total income in 2023 included the net asset share from The Earthshot Prize, reflecting their status as an associate of The Royal Foundation. In 2024, the value of The Earthshot Prize's net assets reduced, versus 2023, and the reduction in the value is shown as expenditure.

98% of total income consists of donations, grants, royalty and legacy income (up from 81% in 2023) of which 45% was restricted (2023: 43%). The movement in % is largely a result of the net income share from The Earthshot Prize of £1.3m in 2023 being replaced by growth in donations and legacies in 2024.

Unrestricted income increased from £3.8m to £6.8m, an increase of 75% which reflects the continuing growth of the Foundation's donor base.

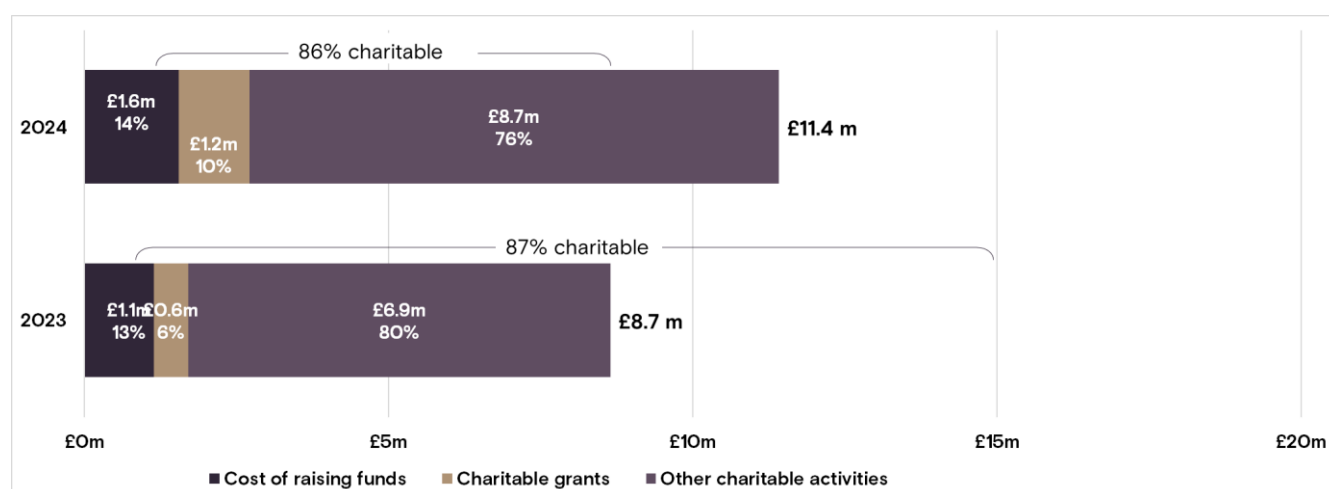
Expenditure

Total expenditure in 2024 was £11.9m (2023, £8.7m) of which 86% (2023 87%) was spent on charitable activities. The increase in expenditure of £3.2m from the comparable figures for 2023 is due to the increase in the delivery of charitable activities across the Foundation, with the biggest growth in Homelessness as the Homewards Project completed its first year of activity and delivery. Community Impact expenditure also increased as this work expanded with grants being distributed to projects across the country.

Charitable Activities

86% or £9.9m of the £11.4m spent in the year was incurred on charitable activities, a slight reduction in % from 87% but an increase in expenditure from £7.5m in 2023, with a significant increase in fundraising costs as the Foundation secured new donors, in line with financial forecasts, and began to focus on the increased income targets for 2025. Charitable expenditure includes amounts spent on delivering and designing projects, providing grant funding and all activities designed to convene and raise awareness.

The Royal Foundation's charitable expenditure was incurred across its core focus areas: Conservation, Early Childhood, Homelessness, Community Impact (including Emergency Responders, and Mental Health). The value of charitable grants increased by £600k to £1.2m as the activity for the Community Impact, United for Wildlife and Homewards programmes developed. Details are provided in Notes 5 and 6. A breakdown of the expenditure is shown below:



Following the public launch of the five year *Homewards* project in June 2023, spend on **Homelessness** has continued to grow significantly as its programme and investment in the six local areas develop (2024 £4.4m, 2023 £2.2m). This reflects increased staff costs as the dedicated Homewards delivery team expanded, as well as investing in evaluation measurement to support the development of the programme over the coming years.

The Early Years programme activity and expenditure was slightly reduced and slower than had been planned in 2024 to £2.2m (2023: £2.6m), as the team continued to work on the *Shaping Us* activity that was launched in January 2023. Communications, marketing and event costs reflect the continued activation and further development of the campaign, with grant expenditure incurred in relation to the health visitor trial and research projects.

United for Wildlife expenditure of £1.8m was a small increase on expenditure of £1.6m in 2023. The overseas activities, including the regional chapter network across four continents and a global summit held in South Africa to coincide with The Earthshot Prize Awards ceremony. The team continued to develop the strategy to grow the impact that this programme can deliver.

Mental Health spend reduced significantly from £0.6m in 2023 to £0.04m in 2024 as this activity was paused while the programme of work was developed, The Foundation will continue to develop its mental health programme in 2025, ensuring that it is embedded as part of all programmes.

Expenditure on **Community Impact, Emergency Responders** and other smaller projects increased to £1.5m in 2024 from £0.4m in 2023. This increase was mostly due to the growth in Community Impact activities with grants given to projects in Scotland, Wales and England.

There were no costs incurred in relation to **The Earthshot Prize** in 2024 all remaining commitments following the spin-off were completed in 2023.

Fundraising

The cost of raising funds increased from £1.1m in 2023 to £1.6m in 2024, reflecting additional investment in prospecting, securing new donors and leveraging corporate partners to support the planned growth of the key Charitable Programmes listed above. A number of prospects identified in 2024 have successfully converted into pledges and donations in early 2025.

Staff and support costs

Staff costs comprised £5m of total expenditure, an increase from 3.4m in 2023, reflecting the impact of investment in the team with new roles recruited in late 2023 and across 2024, as the Foundation's activities increased, and the activities of the programmes advanced. The average headcount across 2024 was 67 (2023: 48).

Support costs reduced from £2.2m to £1.9m, reflecting the continued close management and monitoring of costs, ensuring value for money and compliance with all regulatory and legal requirements. This reduction is also a result of the refinement of the cost allocation process. This amended process more accurately allocates support costs across The Royal Foundation's charitable and fundraising activities to reflect usage by activity and associated headcount. Details are provided in Note 7.

Funds of The Royal Foundation

The funds of the charity fall into two categories: restricted funds for 2024 of £1.6m, (2023 £1.7m) the net of donations received for defined projects and the corresponding expenditure; and unrestricted funds for 2024 of £5.8m, (2023 £5.3m) to be spent in accordance with the charitable objectives at the discretion of the Trustees.

Reserves Policy

When setting the target level of reserves, the Trustees have had regard to the Charity Commission's guidance note CC19 and to the financial risk profile of the Foundation, recognising that most of the charity's income derives from voluntary donations whose recurrence can be uncertain. Reserves are held for both proactive and reactive reasons:

- To cover any unplanned reduction to income without compromising charitable and other activities.
- To take advantage of any short-term opportunities and to allow new projects to proceed to design and research stages prior to a project-specific fundraising strategy having been devised.
- To cover any unforeseen or emergency expenditure requirements.
- To cover timing differences and working capital requirements.

As such, the Trustees have agreed to target a level of reserves of between 9 and 12 months of operating expenditure. The level of reserves is calculated monthly and is reviewed by the Trustees at each of their quarterly Trustee meetings.

The total funds of the charity at 31 December 2024 stand at £7.4m (2023: £7.0m). The free reserves of the charity are £5.7m (2023: £5.1m). The unrestricted reserves represent 10 months of unrestricted expenditure (based on the budgeted 2025 rate of operating expenditure, £6.7m), down from 13 months in 2023 but still within the target range (9–12 months). The Board of Trustees continues to be prudent with the free reserves balances into 2025, as our fundraising strategy scales up and the major programmes grow and develop.

Free reserves of the charity are calculated as set out below:

	2024	2023
	£'000	£'000
Total Funds of The Royal Foundation	7,374	6,957
Less:		
Restricted Funds	(1,574)	(1,683)
Tangible Fixed Assets	(108)	(131)
Free Reserves	5,692	5,143

Investment Policy and Performance

The Trustees invest funds not immediately required for operational purposes in an investment portfolio managed by Cazenove Capital Management. The investment objective is to generate a total return of at least inflation (UK CPI) plus 3% per annum net of all costs, through a fully diversified strategy and over a 5-year investment time horizon. The Finance Committee review the charity's investment policy annually and investment performance at their quarterly meetings.

In 2015, the trustees adopted the ethical investing guidelines of the Church of England's Ethical Investment Advisory Group. This prohibits investment in businesses which derive more than a de minimis limit from the following industries: alcohol, tobacco, pornography, armaments, gambling, doorstep lending, human embryonic cloning and the extraction, production and refining of fossil fuels. The trustees have delegated the review of the Investment Policy to the Finance Committee in 2025 and have requested that the investment policy is reviewed and updated.

During 2024 the portfolio, invested in Cazenove's Charity Responsible Multi-asset fund, increased in value from £1.7m to £1.8m with an unrealised capital gain of £140k. The value and composition of investments are summarised in Note 13 to the financial statements.

The portfolio is conservatively invested and diversified across multiple asset classes and therefore suffers less than the wider equity markets during periods of volatility.

Grant-making policy

Decisions on grants are made by the Trustees, on recommendation from the Executive. Trustees only approve grants or fund projects which demonstrate public benefit within the criteria of the Charity Commission's guidance. The Royal Foundation actively looks for opportunities where added leverage can be demonstrated from its involvement, but it does not accept unsolicited requests for funds.

Going concern

The financial review above considers the financial performance and position of The Royal Foundation. The Trustees have undertaken a robust assessment of the charity's projected future income, expenditure and cash flow and analysed its reserves and liquid assets for the period until 31 December 2026 and are satisfied with the charity's ability to withstand a material fall in income. Additional reviews of the organisation's financial performance and position have been undertaken in March 2025 and again in June prior to approving these accounts, providing the Trustees with assurance that the charity can continue operating for at least the next twelve months.

The Foundation is primarily reliant on donations from a group of individual donors and foundations to fund its core costs, with minimal reliance on commercial sponsorship. Income from public fundraising and legacies is not solicited but is received on an ad hoc basis. Investment income is retained within the portfolio and is not required to fund the core costs of the organisation. Unrestricted reserves are targeted to be maintained between 9-12 months to allow for timing differences in receipts of donations.

As such, the Trustees believe that The Royal Foundation has adequate resources to continue its activities for the foreseeable future and that there is no material uncertainty in relation to the Foundation's status as a going concern. Consequently, the going concern basis continues to be appropriate for the preparation of the financial statements.

RISK MANAGEMENT

In line with governance best practice, the Trustees are committed to maintaining a strong risk management framework that supports The Royal Foundation to manage risks appropriately.

A strategic and operational risk register is reviewed regularly by the organisation's Leadership Team, Finance Committee and Trustees. The register considers the impact, likelihood, and level of mitigation of risks, with the management of each risk assigned to a senior member of staff. Quarterly reports are provided to the Board of Trustees and Finance and Governance and Nominations Committees, summarising the continuing and emerging high-concern risks and those where action is required.

The principal risks are those which, without effective mitigation, would have a serious impact on the work of The Royal Foundation. The highest rated risks and mitigations are summarised below:

- *Staff capacity:* The Royal Foundation runs a lean team with a number of active projects underway at any time. This can reduce our ability to respond to new opportunities or respond to development opportunities. There is also a risk of burnout and staff turnover could add further pressure. This risk is mitigated through proactive prioritisation and scheduling of work and an agile approach to resourcing, including where appropriate the use of secondees, contractors and working with partner organisations in order to manage capacity as required. The Foundation has also recruited a number of new roles over the past year, strengthening our core operations and reflecting the growth of our flagship programmes and has introduced controls to ensure that new recruitment is focussed on the areas of most need.
- *Income Profile:* The income from the Foundation does not come from a diverse range of sources which makes it more inherently risky. This risk is mitigated by having in place a clear and robust fundraising strategy with three distinct tiers, encouraging multi year agreements to give some certainty for future years and ensuring that all programmes take responsibility for the fundraising targets. A detailed due diligence process is in place which reduces the risk of non-payment and maximises effective partnerships. Budgets are carefully managed and costs gated until income is secure. The reserves policy considers the risk of income not being realised and ensures sufficient funds are available to allow The Royal Foundation to meet its commitments.
- *Business Continuity Planning:* A significant internal or external event or change could limit the Foundation's operational capacity and ability to deliver. Robust business continuity planning is required to ensure that the Foundation is best placed to respond to potential future changes. This includes planning for programme activity changes, change in senior personnel, future succession planning and the potential for cyber attacks on our systems. Being unprepared for any of these events would have a severe impact on our ability to fundraise effectively and delivery of planned activities. To mitigate this we have business continuity insurance in place and retain reserves based on our income and expenditure
- *Cybersecurity:* As a high-profile organisation The Royal Foundation faces increasing risk of its IT infrastructure being maliciously targeted, which could potentially lead to exposure or loss of critical assets or sensitive information. The Foundation maintains robust security protocols and controls, and regular staff training is carried out.

The Trustees are satisfied that the major risks identified have been reviewed and systems or procedures have been established to manage those risks.

CONSTITUTION

The Royal Foundation is registered as a charity with the Charity Commission under charity number 1132048 and is a company registered in England & Wales number 7033553.

The Royal Foundation was formed on 29 September 2009 as a charitable company limited by guarantee. It is governed by its revised Articles of Association which were passed by a special resolution dated 28 April 2011 and further amended by special resolutions dated 1 November 2011, 29 February 2012, 11 July 2012, 12 January 2017, 8 June 2018, 8 August 2019 and 20 June 2022.

TRF Trading Limited was formed on 26 January 2011 as a wholly-owned subsidiary to carry out trading activities on behalf of The Royal Foundation (see Note 3).

On 1 April 2013, The Royal Foundation assumed legal control of The Diana, Princess of Wales Memorial Fund (the Diana Fund), registered charity 1064238, to safeguard both the Fund's name and any future income donated to the Fund once its operations had ceased. The Royal Foundation became the sole member of the Diana Fund's Trustee Company (company number 05516463) upon its closure at the end of March 2013.

A Declaration of Trust was signed by The Diana, Princess of Wales Memorial Fund Trust Company as sole corporate trustee of the Diana Fund, applying the current and future assets (excluding a £10 reserved sum) to The Royal Foundation. The Declaration of Trust came into effect on 31 December 2013. Any future income is received by The Royal Foundation as unrestricted funds. In accordance with a request by The Duke of Sussex, half of the net proceeds received by the Diana Fund since 18 December 2019 are being donated to Sentebale, a UK-registered charity of which The Duke of Sussex is a co-founder.

In July 2022, The Earthshot Prize was established as an independent charity, allowing it to expand at the rate needed to address the most significant challenges facing our planet. The Earthshot Prize is registered as a

charity with the Charity Commission under charity number 1198701 and is a company registered in England & Wales, number 13981670.

The Royal Foundation recognises The Earthshot Prize as an associate, reflecting the continuing close relationship between the two entities. As part of the founding documents of The Earthshot Prize, the trustees of The Royal Foundation are entitled to nominate at least one third of The Earthshot Prize's Board, as well as The Royal Foundation being a Member of The Earthshot Prize. As such, there are currently three Foundation-nominated trustees sitting on the Board of The Earthshot Prize: David Fein, Jason Knauf and Zoë Ware. There are also regular meetings between executives of both entities and The Earthshot Prize reports to the Board of The Royal Foundation on an annual basis.

The Royal Foundation accounts for The Earthshot Prize as an associate using the equity accounting method.

The American Friends of The Royal Foundation of The Prince and Princess of Wales, Inc., established in 2011 is a 501(c)(3) public charity, and whilst it is a separately controlled entity, its interests are aligned with those of The Royal Foundation. The American Friends support The Royal Foundation's programmes and initiatives, primarily focussing on projects that deliver impact on an international scale.

MEMBERS, TRUSTEES, DELEGATED COMMITTEES AND ADVISORY BOARDS

Members

The Prince and Princess of Wales have been members of The Royal Foundation since August 2019.

Trustees

Strong governance and management are critical to the success and reputation of The Royal Foundation. The Directors of The Royal Foundation are its Trustees for the purposes of Charity law, and throughout this report are collectively referred to as the Trustees. The Trustees take overall responsibility for the charity and its work. They are responsible for ensuring The Royal Foundation is effectively and properly run and meets its goals as a charity.

Each Trustee undertakes a balance of responsibilities divided between strategic direction, governance, oversight and fundraising and the Trustees meet formally a minimum of four times a year. In 2024 this was under the Chairmanship of Lord Hague of Richmond and will be led by Simon Patterson in the future.

Trustee Recruitment

The Articles of Association of The Royal Foundation provide for the appointment of Directors, who also act as Trustees. After discussing and agreeing the specific skills and experience required to enhance the Trustee board, the Trustees draw up a list of potential candidates, which is approved by the members of The Royal Foundation. New Trustees are recruited through known sources such as The Royal Foundation's sub-committees or other areas of the charity sector.

The Chairman and Trustees interview prospective candidates, informed by the requirements of the Foundation's skills matrix which considers Trustee charity experience, fundraising capability, experience in the sectors of relevance to The Royal Foundation, diversity and overall suitability for the role. After the selection process, the successful candidate is appointed by the Trustees, following formal nomination by The Prince of Wales in his role as Founder.

In addition, The Private Secretaries of The Prince and Princess of Wales are entitled to be appointed as *ex officio* trustees of The Royal Foundation.

Trustee Induction

Upon appointment, each Trustee receives a copy of the Charity Commission for England and Wales publication "The essential trustee: what you need to know, what you need to do" and other relevant Charity Commission literature. In 2020, the Trustees reviewed the latest edition of the Charity Governance Code to ensure the charity complies with best practice. New Trustees are asked to sign up to a Code of Conduct.

Trustees meet with senior members of The Royal Foundation's management team and are introduced to staff as part of their induction process. They are also provided with comprehensive background documentation which covers incorporation, operations and finance, policies and more general information relevant to The Royal Foundation's history and associations. Whereas Trustees are recruited with their specific skills and experience in

mind, further project-based training is undertaken where necessary. This includes project visits to familiarise themselves with the full nature of The Royal Foundation's work as well as meeting with project partners, donors and other stakeholders.

Finance Committee

The Trustees have appointed a Finance sub-committee to help with the execution of its responsibilities, the members of which are appointed by the Trustees. The Finance Committee oversees in detail the financial plans and performance of the charity, reviews the risk management processes and monitors the performance of the investment portfolio, as well as being the primary forum for trustee interactions with the auditors.

The Finance Committee meets quarterly, is chaired by Sir Ron Kalifa OBE and comprises two further Trustees: Lady Pinsent (until 4th December 2024) and Dame Pippa Harris and three external advisory members: Kate Mathers, Virginia Henley and Simon Lyons, with Sean Carney joining as a further advisory member in June 2025. The Committee meetings are attended by members of the Leadership team, including the Chief Executive.

Governance and Nominations Committee

The Governance and Nominations Committee was constituted at the end of 2018 to lead the process for appointments and election to the Board of Trustees and independent members to its committees, and to review and make recommendations to the Board of Trustees relating to the overall governance arrangements of the organisation. The Governance and Nominations Committee meets at least twice a year, is chaired by Trustee Claire Wills and comprises two further Trustees, Alice Webb, and Tom White (from 20 June 2024).

Remuneration Committee

The Remuneration Committee reviews and makes recommendations to the Board of Trustees on remuneration matters. The committee was chaired by Lord Hague until his departure on 1st January 2025 and comprises four further trustees, Simon Patterson, Claire Wills, Alice Webb and Sir Ron Kalifa OBE. A new chair is to be appointed in 2025.

Advisory Boards and Councils

The Royal Foundation is fortunate to benefit from a network of experienced advisors and experts, who support and help steer The Royal Foundation's work through external advisory groups.

Advisory boards and councils that were active in the year included Early Years Advisory Group, and a National Expert Panel for Homelessness.

Senior Management

The Trustees have delegated authority to the Chief Executive and the Leadership Team for the day-to-day management of the organisation. The Leadership Team is led by the Chief Executive and has the delegated responsibility for the design and delivery of programmes and income generation, along with the administrative functions of finance, HR, health and safety, project evaluation, management information systems, marketing and communications.

Employment and Remuneration

The Royal Foundation recognises and values its people as its most important asset in achieving its aspirations. The Royal Foundation operates and maintains a legal, fair, equitable and affordable Pay and Benefits Framework for its diverse and talented workforce. The framework helps to attract, recruit, develop and retain employees with appropriate knowledge and relevant skills required to sustain delivery. The framework is continually reviewed through job evaluation, internal and external sector benchmarking to ensure that pay scales remain competitive and in line with the Foundation's current financial position. The organisation also provides learning and development to all staff through e-learning and in-person offers.

The Royal Foundation is committed to being a mentally healthy workplace and offers a number of health and wellbeing initiatives to ensure that all members of the team have the right resources and support in place to ensure good mental health.

The Royal Foundation remains committed to equality and diversity and to ensuring a positive, safe and respectful environment which promotes the wellbeing and dignity of its employees, applicants, partners, suppliers and those whose interests it represents. It aims to promote equality of opportunity and diversity and to tackle any forms of discrimination, harassment or bullying within its working environment, whether on grounds of age, disability, gender, gender reassignment, marriage or civil partnership, pregnancy or maternity, race or ethnic origin, religion or belief, sex or sexual orientation, and discrimination by association.

These principles underpin its professional behaviour and are embedded in its policies, procedures, day-to-day practices and external relationships. All policies and practices reflect current relevant legislation and will continue to comply with future legislation changes. The Foundation is continuing its work to place its approach to diversity as an employer, partner and designer of charitable initiatives at the centre of its overall strategy.

SUSTAINABILITY

In 2024, the Royal Foundation took important steps to embed sustainability into its culture and day-to-day operations, building on its 2023 commitment to further develop its sustainability policies. The Foundation initiated the development of a strategic sustainability framework to guide future activity, and to ensure best practice is adopted across all areas.

The first stage of this work focused on identifying the Foundation's most material topics of environmental and social impact, through a combination of internal consultation with senior leadership, trustees, and team members, as well as desk-based research into the expectations of external stakeholders. Alongside this, an initial review of operational practices, spanning office administration, programme delivery and event management, identified where sustainable policy changes could have the greatest positive impact.

This work is helping shape a clear and practical sustainability framework that reflects the Foundation's mission, culture, and ambitions, and will inform future efforts to track and improve performance. The Foundation is exploring opportunities for a phased rollout of policy updates, covering priority areas such as travel, event management and carbon reduction, as well as plans for sustainability training and the creation of a cross-functional taskforce to embed sustainable thinking across the organisation.

SAFEGUARDING

The Royal Foundation does not engage in any activity with children or vulnerable adults such as is regulated by safeguarding legislation, but it does take seriously its obligations to operate in such a way as to ensure so far as is possible that its work causes no harm to anyone with whom it engages.

Given these values and considering widely recognised risks, The Royal Foundation has developed its safeguarding policy to promote protection for all those people it encounters, both staff and volunteers within the charity as well as the partner organisations with which it works. The Foundation has committed to further develop its safeguarding policy and to provide appropriate training to staff and Trustees.

Should it come into contact with vulnerable groups The Royal Foundation takes responsibility to ensure it is doing all it can to protect such groups from all forms of harm that might occur as a result of that contact, including abuse, neglect and exploitation and to ensure appropriate action is taken if such harm occurs.

DATA PROTECTION

The organisation reviewed and revised where necessary its processes, policies and approaches in relation to data protection to ensure its compliance with the General Data Protection Regulation (2016/679 as implemented into UK Law ("the UK GDPR") and the Data Protection Act 2018. All staff are provided with appropriate training to ensure there is a good level of understanding throughout the whole organisation.

GOVERNANCE CODE

A governance code, endorsed by the Charity Commission and other industry bodies, was launched in 2017 and updated in 2020. Together with the Trustees, management have ensured that The Royal Foundation is substantially compliant with the code.

The code asks charities to “apply or explain”. Details of where the code has not been applied, or where steps have been taken to apply the code’s provisions during the year, are provided below:

- Equality, diversity and inclusion: formal targets for diversity of the Board have not previously been set but will be considered, monitored, and reported on. Diversity is always considered as part of the Trustee recruitment process.

During 2023, the Board undertook a Board evaluation exercise, conducted by an independent expert. The review found the Board to be operating accordingly and made a small number of best practice recommendations. These have been considered by the Board and they have worked to implement the recommendation in 2024 and will continue to review in 2025

FUNDRAISING

The Royal Foundation applies the support it receives only for its charitable purposes. The Foundation does not typically accept funds raised through activities considered ‘public fundraising’ such as sponsored challenges, but it welcomes donations and other funding from individuals, foundations, companies and other charities, engaging supporters around particular programmes or the charitable work of The Royal Foundation as a whole, in line with its gift acceptance policy. The Royal Foundation is committed to the highest standards in all of its fundraising activity and is open and honest in the information it provides to its supporters about its work and how their donations are used.

The Royal Foundation’s fundraising is carried out by its employees and Trustees through direct contact with supporters and potential supporters. Additionally, some of the Foundation’s existing donors make introductions to others also interested in supporting the Foundation’s work.

The protection of vulnerable donors is important to the Royal Foundation and as such it does not carry out targeted marketing or fundraising campaigns for public fundraising. It also ensures that all donors have an individual relationship with The Royal Foundation and are willingly engaged with the work that The Foundation does when entering into partnerships with them.

The Royal Foundation has voluntarily registered with the Fundraising Regulator. No complaints relating to fundraising activities were received during the year or in the previous year. The Royal Foundation takes care not to cause nuisance or disruption when communicating with its supporters and the fundraising team reports to the Board of Trustees and the Chief Executive on the delivery of its fundraising activity. The Royal Foundation will never sell or share data about its donors and has put in place controls to ensure the security of all data held. Where The Royal Foundation uses professional fundraisers or where it works with corporate partners (commercial participators), it has put in place policies and contractual arrangements to ensure their effective management and adherence to The Royal Foundation’s policies.

RELATED PARTIES

Further details about Related Parties can be found in Note 11 to the consolidated financial statements.

PUBLIC BENEFIT

The Charities Act 2011 requires all charities to explicitly consider how their charitable aims are carried out for the public benefit. The Royal Foundation is a public benefit entity under FRS 102.

The Trustees confirm that they have referred to the guidance contained in the Charity Commission’s general guidance on public benefit when reviewing the charity’s aims and objectives and setting grant-making policies.

The Trustees consider particularly how planned activities will contribute to the aims and objectives they have set.

DIRECTORS’ INDEMNITY INSURANCE

The Royal Foundation maintains management liability insurance for its Trustees and Officers. Further detail can be found in Note 11 to the consolidated financial statements.

TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the Directors for Companies law purposes) are responsible for preparing the Trustees' Report (which incorporates the Directors' report for Companies law purposes) and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and charity and of the incoming resources and application of resources, including the income and expenditure, of the group and charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the charity's website is the responsibility of the Trustees. The Trustees' responsibility also extends to the integrity of the financial statements contained therein.

DISCLOSURE OF INFORMATION TO AUDITOR

The Trustees who held office at the date of approval of this Trustees' Report confirm that, so far as they are each aware, there is no relevant audit information of which the charity's auditor is unaware, and each Trustee has taken all the steps that they ought to have taken as a Trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The Report of the Trustees, which incorporates the requirements of the Strategic report and the Directors' report as set out in the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013, was approved by the Board in their capacity as Trustees and Company Directors on 26th June 2025 and signed on its behalf by:



Simon Patterson – Chair of The Royal Foundation
Kensington Palace
Palace Green London, W8 4PU

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ROYAL FOUNDATION OF THE PRINCE AND PRINCESS OF WALES

Opinion

We have audited the financial statements of The Royal Foundation of the Prince and Princess of Wales ('the charitable company') and its subsidiary ('the group') for the year ended 31 December 2024 which comprise The Consolidated Statement of Financial Activities, Group and Charity Balance Sheets, Consolidated Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 December 2024 and of the group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent company has not kept adequate accounting records; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 20, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company and group operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011, together with the Charities SORP (FRS 102).

We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company and group's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company and group for fraud. The laws and regulations we considered in this context for the UK operations were taxation legislation, and employment legislation.

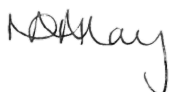
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income including fraud, to be within the timing and recognition of donation and grant income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Nicola May
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor

London

Date: 1 August 2025

Consolidated statement of financial activities
(including the income and expenditure account)
For the year ended 31 December 2024

		2024				2023			
	Notes	Unrestricted Funds	Restricted Funds (continuing operations)	Restricted Funds (discontinued operations)	Total 2024	Unrestricted Funds	Restricted Funds (continuing operations)	Restricted Funds (discontinued operations)	Total 2023
		£	£	£	£	£	£		£
Income:									
Donations and Legacies	2	6,523,245	5,406,849	-	11,930,094	3,685,257	2,815,632	-	6,500,889
Net income on share of associate's surplus	20	-	-	-	-	-	1,283,059	-	1,283,059
Trading activities	3	84,038	-	-	84,038	13,129	-	-	13,129
Investment income	4	150,616	-	-	150,616	147,167	21,002	-	168,169
Other income	4	1,681	2,074	-	3,755	3,059	-	-	3,059
Total income		6,759,580	5,408,923	-	12,168,503	3,848,612	4,119,693	-	7,968,305
Expenditure:									
Raising funds	5	(1,554,817)	-	-	(1,554,817)	(1,017,891)	(128,052)	-	(1,145,943)
Charitable activities	5,6								
- Grants		(16,743)	(1,139,369)	-	(1,156,112)	(13,290)	(384,174)	(160,811)	(558,275)
- Other charitable activities		(3,185,562)	(5,521,024)	-	(8,706,586)	(2,026,345)	(4,919,616)	-	(6,945,961)
		(3,202,305)	(6,660,393)	-	(9,862,698)	(2,039,635)	(5,303,790)	(160,811)	(7,504,236)
Net expenditure on share of associate's deficit	20	-	(473,776)	-	(473,776)	-	-	-	-
Total expenditure		(4,757,122)	(7,134,169)	-	(11,891,291)	(3,057,525)	(5,431,842)	(160,811)	(8,650,179)
Net income/(expenditure) before investment gains		2,002,458	(1,725,246)	-	277,212	791,086	(1,312,149)	(160,811)	(681,874)
Net gains on investment	13	139,885	-	-	139,885	111,371	-	-	111,371
Net income/(expenditure)		2,142,343	(1,725,246)	-	417,097	902,457	(1,312,149)	(160,811)	(570,503)
Transfers between funds	19,20,21	(1,616,135)	1,616,135	-	-	(714,649)	714,649	-	-
Net movement in funds		526,208	(109,111)	-	417,097	187,808	(597,500)	(160,811)	(570,503)
Reconciliation of funds:									
Fund balances brought forward at 1 January		5,274,686	1,682,636	-	6,957,322	5,086,878	2,280,136	160,811	7,527,825
Fund balances carried forward at 31 December	19,20,21	5,800,894	1,573,525	-	7,374,419	5,274,686	1,682,636	-	6,957,322

Discontinued operations in 2023 relates to The Earthshot Prize which was transferred out to a new charity on 15 July 2022.

There were no recognised gains or losses.

The notes on pages 27 to 44 also form part of these financial statements.

Consolidated and Charity balance sheet
As at 31 December 2024

	Notes	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Fixed assets					
Tangible fixed assets	12	108,067	131,091	108,067	131,091
Investments	13	2,829,168	3,163,059	1,837,661	1,697,776
Programme related investments	14	250,000	-	250,000	-
		<u>3,187,235</u>	<u>3,294,150</u>	<u>2,195,728</u>	<u>1,828,867</u>
Current assets					
Debtors	15	425,885	1,255,392	424,189	1,261,462
Cash at bank and in hand	21,23	5,099,865	3,288,363	5,076,418	3,274,755
		<u>5,525,750</u>	<u>4,543,755</u>	<u>5,500,607</u>	<u>4,536,217</u>
Creditors: amounts falling due within one year	16, 18	(1,338,566)	(880,583)	(1,313,425)	(873,046)
Net current assets		<u>4,187,184</u>	<u>3,663,172</u>	<u>4,187,182</u>	<u>3,663,171</u>
Net assets		<u>7,374,419</u>	<u>6,957,322</u>	<u>6,382,910</u>	<u>5,492,038</u>
The funds of the group/charity					
Unrestricted funds	19	5,800,894	5,274,686	5,798,252	5,272,044
Restricted funds	20	1,573,525	1,682,636	584,658	219,994
Total funds		<u>7,374,419</u>	<u>6,957,322</u>	<u>6,382,910</u>	<u>5,492,038</u>

The Charity's net (income) for the year ended 31 December 2024 totalled £(890,871) (2023: net expenditure £1,853,561).

The notes on pages 27 to 44 also form part of these financial statements.

The financial statements of The Royal Foundation of The Prince and Princess of Wales (registered number 7033553) were approved and authorised for issue by the Board of Trustees on 26th June 2025 and signed on its behalf by:



Simon Patterson – Trustee
Kensington Palace
Palace Green
London
W8 4PU

Consolidated Cash Flow Statement
For the year ended 31 December 2024

	Notes	2024 £	2023 £
Cash flows provided by operating activities:			
Net cash provided by operating activities	22	<u>1,950,538</u>	<u>(1,970,128)</u>
Cash flows from investing activities:			
Dividends and interest from investments	4	150,616	168,169
Purchase of tangible fixed assets	12	(39,652)	(118,713)
Programme related investments	14	(250,000)	-
<i>Net cash provided by investing activities</i>		<u>(139,036)</u>	<u>49,456</u>
<i>Change in cash and cash equivalents in the year</i>	22, 23	1,811,502	(1,920,672)
Cash and cash equivalents at the beginning of the year		3,288,378	5,209,050
Total cash and cash equivalents at the end of the year	22, 23	<u>5,099,880</u>	<u>3,288,378</u>

Analysis of changes in net funds

	1 January 2024 £	Cash flows £	Foreign exchange movements £	31 December 2024 £
Cash at bank and in hand	3,288,363	1,801,211	10,291	5,099,865
Cash in investment portfolio	<u>15</u>	<u>-</u>	<u>-</u>	<u>15</u>
	<u>3,288,378</u>	<u>1,801,211</u>	<u>10,291</u>	<u>5,099,880</u>

	1 January 2023 £	Cash flows £	Foreign exchange movements £	31 December 2023 £
Cash at bank and in hand	5,208,848	(1,934,650)	14,165	3,288,363
Cash in investment portfolio	<u>202</u>	<u>(187)</u>	<u>-</u>	<u>15</u>
	<u>5,209,050</u>	<u>(1,934,837)</u>	<u>14,165</u>	<u>3,288,378</u>

The notes on pages 27 to 44 also form part of these financial statements.

Notes to the consolidated financial statements

Year ended 31 December 2024

1. Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements:

a) Basis of accounts preparation

The consolidated financial statements of The Royal Foundation have been prepared under the historical cost convention (with the exception of investments carried at valuation as noted in the accounting policy below) in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (second edition – effective 1 January 2019) – (Charities SORP (FRS102)) and the Companies Act 2006.

b) Consolidation

The financial statements of the wholly owned subsidiary, TRF Trading Limited, have been consolidated with those of the charity on a line by line basis.

During the year ending December 2022, The Earthshot Prize programme that was incubated within The Royal Foundation was spun out into an independent charity, The Earthshot Prize (registered charity number 1198701). The Royal Foundation is one of the members of The Earthshot Prize and has the right to nominate up to three trustees to the new charity's board (four trustees in the event that the total number of trustees of the new charity is more than nine). As a result, The Royal Foundation considers that it has significant influence, but not does exert control, over the financial and operating policies of The Earthshot Prize, and it accounts for its interest in the latter as an associate using the equity accounting method with a one third interest. The consolidated financial statements include the Group's share of the surplus or deficit and net assets of The Earthshot Prize.

With effect from 1 April 2013, The Royal Foundation assumed legal control of The Diana, Princess of Wales Memorial Fund to safeguard both the Fund's name and any future income donated to the Fund once its operations had ceased. The Royal Foundation will not continue the Fund's grant-making or charitable activities.

A Declaration of Trust was signed by The Diana, Princess of Wales Memorial Fund Trust Company as sole corporate trustee of The Diana, Princess of Wales Memorial Fund applying the current and future assets (excluding a £10 reserved sum) to The Royal Foundation. The Declaration of Trust came into effect from midnight on 31 December 2013. The financial statements of The Diana, Princess of Wales Memorial Fund Trust Company have not been consolidated on grounds of immateriality.

On 18 December 2019 a deed was signed with Sussex Royal The Foundation of The Duke and Duchess of Sussex ('Sussex Royal') from which date The Royal Foundation intends to grant 50% of the net income received by The Diana, Princess of Wales Memorial Fund to Sussex Royal. In March 2020, The Duke and Duchess of Sussex announced that they would no longer be operating Sussex Royal as their primary philanthropic vehicle in the UK and accordingly their share of the net income will instead be donated to Sentebale, a registered charity of which The Duke of Sussex is a co-founder.

There are no members of the Foundation's Leadership Committee (one member until November 2023) as directors of the American Friends of The Royal Foundation of The Prince and Princess of Wales and the Foundation has no control or significant influence over the American Friends, and as such, has not consolidated the entity into the group accounts.

c) Going Concern

The Trustees have undertaken a robust assessment of the charity's projected future income, expenditure and cash flow and analysed its reserves and liquid assets for the period until 31 December 2026 and are satisfied with the charity's ability to withstand a material fall in income. Additional reviews of the organisation's financial

performance and position have been undertaken in March 2025 and again in June prior to approving these accounts, providing the Trustees with assurance that the charity can continue operating for at least the next twelve months.

The Foundation is primarily reliant on donations from a group of individual donors and foundations to fund its core costs, with minimal reliance on commercial sponsorship. Income from public fundraising and legacies is not solicited but is received on an ad hoc basis. Investment income is retained within the portfolio and is not required to fund the core costs of the organisation. Unrestricted reserves are targeted to be maintained between 9-12 months to allow for timing differences in receipts of donations.

As such, the Trustees believe that The Royal Foundation has adequate resources to continue its activities for the foreseeable future and that there is no material uncertainty in relation to the Foundation's status as a going concern. Consequently, the going concern basis continues to be appropriate for the preparation of the financial statements.

The Trustees have identified no material uncertainties that may cast significant doubt about the ability of the charity to continue as a going concern.

d) Judgements and estimates made by management

The preparation of the financial statements requires management to make significant judgements and estimates. These judgements and estimates are based on historical experience and other factors that are considered to be relevant. The estimates and underlying assumptions are reviewed on an ongoing basis. The items in the financial statements where these judgements and estimates have been made include:

- basis of allocation of support costs;
- income recognition, in particular estimating fair value of a gift in kind;
- estimating the liability from multi-year grant commitments; and
- rates of depreciation used in determining the carrying value of tangible fixed assets.

With respect to the next reporting period, January to December 2025, the most significant areas of uncertainty that affect the carrying value of assets held by the charity are the level of investment return and the performance of investment markets (see the investment policy and performance and risk management sections of the Trustees Annual Report for further information). The carrying value of the investment portfolio at the end of December 2024 was £1,837,660 (2023: £1,697,775). A thorough review of the going concern has been undertaken in March and June alongside quarterly forecasts produced by the budget holders throughout the year to ensure that we are on track. Multi year grants are conditional and small in proportion to budgets, these are all noted in the contingent liabilities note 16.

e) Fund accounting

Unrestricted funds are general funds that are available for use at the Trustees' discretion in furtherance of the objectives of the charity.

Restricted funds are funds subject to specific restrictions imposed by the donor. All restrictions are in line with the charitable objectives of the charity.

All transfers between funds are recorded gross and shown on the Statement of Financial Activities or in the notes.

f) Income

Donations and gifts consist of the total donations from individuals, trusts and corporate entities. Income is recognised in the Statement of Financial Activities when there is evidence of entitlement, receipt is probable, and its amount can be measured reliably.

Grants consist of income receivable by The Royal Foundation from individuals, trusts and corporate entities. Income is recognised when there is entitlement to the grant, receipt is probable, and its amount can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised, and notification has been made by the

The Royal Foundation of The Prince and Princess of Wales

Company Registration No. 07033553

For the year ended 31 December 2024

executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution.

Investment income consists of bank interest, and dividends and interest from the portfolio managed by Cazenove Capital Management. Investment income is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the money paid or payable by the bank or investment manager.

Gifts in kind are from donated services which are recognised at fair value when performed. Fair value is the amount the charity would have been willing to pay to obtain those services on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income from trading activities and other income are recorded on a receivable basis. Royalties are recognised when a statement is received, and income can be reliably measured.

g) Expenditure

Expenditure is accounted for on an accruals basis. Expenditure includes any VAT which cannot be fully recovered and is reported as part of the expenditure to which it relates.

Expenditure is classified under the following activity headings:

- Raising funds, which comprise the costs incurred in supporting income generation activities, such as fundraising, and their associated support costs.
- Expenditure on charitable activities includes grants payable and costs incurred directly by The Royal Foundation in furtherance of its charitable objectives, along with associated support costs. Grants made are recognised when they have been approved and a legal or constructive obligation is in place. For multi-year grants The Foundation retains the control over future years funding which is renewed annually and as such the Foundation only recognises grants on an annual commitment basis. Direct costs comprise amounts spent in all activities designed to convene and raise awareness, and to provide the seed capital and grant funding.

Support costs have been allocated across the categories of charitable expenditure and raising funds. Support costs include premises, general management, IT, HR, office supplies and finance.

Support costs for charitable activities comprise costs attributable to operational and grant-making functions. Staff costs (including employer pension contributions and national insurance) are allocated between raising funds and charitable activities on a time spent basis. Office related costs including rent, IT, depreciation and stationery are allocated between raising funds and charitable activities on a headcount or FTE basis.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the statutory audit and legal fees together with an apportionment of overhead and support costs.

Redundancy or termination payments may apply when employment is ended by the Royal Foundation before the normal retirement date or end of employment contract. Costs are recognised when the agreement has been signed by both parties.

h) Taxation

The company is a charity within the meaning of Para 1 Schedule 6 Finance Act 2010. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains within categories covered by Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes. No tax charge arose in the period.

The subsidiary company, TRF Trading Limited, made qualifying donations of all taxable profit to the parent charity. No corporation tax liability on the subsidiary arises in the accounts.

i) Foreign currencies

Transactions in foreign currencies are recorded at the rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Pounds Sterling at the year-end exchange rates. All differences are taken to the Statement of Financial Activities. The charity has not entered into any forward contracts during the year and there were no unsettled contracts outstanding as at 31 December 2023 or 31 December 2024.

j) Pension costs

The charity operates a defined contribution scheme. The amount charged to the Statement of Financial Activities in respect of pension costs is the contribution payable in the year. Any difference arising between contributions payable in the year and contributions actually paid are shown as either an accrual or prepayment in the balance sheet.

k) Investments

The fixed asset investment consists of the share in the subsidiary TRF Trading Limited which is stated at cost and a portfolio of listed investments. Listed investments are a form of basic financial instrument initially recognised at their transaction value and subsequently measured at fair value at the balance sheet date using the closing quoted market price. Any gain/loss on revaluation and disposal are recorded in the Statement of Financial Activities.

Cash held within the investment portfolio is highly liquid and subject to insignificant risk of change. However, these are maintained within fixed asset investments as they are intended for use on a continuing basis in the charity's activities.

Programme related investments are recognised at their initial cost, less any impairments. The Foundation recognises concessionary loans at the sum advanced less any provision considered necessary for sums that may prove to be irrecoverable.

l) Tangible fixed assets

Tangible fixed assets costing more than £1,000 are capitalised and stated at historical cost less depreciation and applicable impairment.

Depreciation is provided on all tangible fixed assets at rates calculated to write off each asset to its estimated residual value evenly over its expected useful life, as follows:

- Computer equipment – 24 to 36 months on a straight line basis.
- Fixtures and Fittings – 36 months or over remaining life of the lease, on a straight line basis.
- Leasehold improvements – Over remaining life of the lease, on a straight line basis.

m) Operating Leases

Rentals payable under operating leases are charged on a straight-line basis over the term of the lease.

n) Financial Instruments

The charity has financial instruments of a kind that qualify as basic financial instruments which are recognised at transaction value initially and subsequently at their settlement value. Financial assets comprise cash at bank and in hand, other debtors and prepayments and accrued income. Financial liabilities comprise grants payable, other creditors and accrued expenditure.

o) Debtors

Debtors are recognised at the settlement amount due at the end of the period.

p) Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at their settlement amount.

The Royal Foundation of The Prince and Princess of Wales

Company Registration No. 07033553

For the year ended 31 December 2024

q) Irrecoverable VAT

Irrecoverable VAT is allocated to the principal areas of costs in which it has been incurred.

2 Income from donations and legacies

Group	2024			2023		
	Unrestricted funds	Restricted funds	Total 2024	Unrestricted funds	Restricted funds	Total 2023
	£	£	£	£	£	£
Donations	4,576,016	2,709,571	7,285,587	2,231,441	707,971	2,939,412
Grants	1,500,000	2,566,452	4,066,452	1,200,000	1,384,667	2,584,667
Legacies	142	35,000	35,142	5,661	-	5,661
Donated services	447,087	95,826	542,913	248,155	722,994	971,149
Total	6,523,245	5,406,849	11,930,094	3,685,257	2,815,632	6,500,889

In 2024, The Royal Foundation received £12,876, (2023: £40,050) from The Diana, Princess of Wales Memorial Fund.

Donated services of £542,913 (2023: £971,149) relate to gifts of services, including office space, venue hire, legal and professional fees, and advertising in support of the charity's programmes.

Income from donations and legacies for the charity alone, includes £10,038 unrestricted and £65,000 restricted (2023: £5,298 unrestricted, and £nil restricted), which has been gift aided to The Royal Foundation from its subsidiary, TRF Trading Limited and is eliminated on consolidation.

3 Income from trading activities

The charity has a wholly owned trading subsidiary, TRF Trading Limited (registered number 07506603, registered address Kensington Palace, Palace Green, London, W8 4PU), which was incorporated in Great Britain and registered in England and Wales on 26 January 2011.

TRF Trading Limited raises funds on behalf of the charity and passes up its taxable profits to The Royal Foundation of The Prince and Princess of Wales. A summary of its results extracted from its full audited accounts is shown below:

	Year ended 31 December	
	2024	2023
	£	£
Turnover	84,038	13,129
Gross profit	84,038	13,129
Administrative expenses	(8,941)	(7,799)
Operating profit	75,097	5,330
Finance charges	(59)	(32)
Profit before taxation	75,038	5,298
Tax on profit	-	-
Profit after taxation	75,038	5,298
 Total shareholder's funds brought forward	 1	 1
Profit after taxation	75,038	5,298
Charitable donation to parent	(75,038)	(5,298)
Total shareholder's funds carried forward	1	1
 Assets, liabilities and shareholders' funds		
Assets	103,936	13,608
Liabilities	(103,935)	(13,607)
Funds surplus including 1 ordinary share of £1	1	1

4 Investment income and other income – Group

	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
Investment Income:	150,616	-	150,616	147,167	21,002	168,169
Other Income:						
Sale of fixed asset	-	-	-	3,059	-	3,059
Miscellaneous income	1,681	2,074	3,755			
Total other income	1,681	2,074	3,755	3,059	-	3,059

5 Summary analysis of total expenditure - Group

	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
Raising funds	1,554,817	-	1,554,817	1,017,891	128,052	1,145,943
Charitable activities:						
- Direct costs - grant and donation funding of activities	16,743	1,139,369	1,156,112	13,290	544,985	558,275
- Direct costs - convening, collaboration and R&D	1,579,520	5,521,024	7,100,544	731,882	4,419,620	5,151,502
- Support costs	1,606,042	-	1,606,042	1,294,463	499,996	1,794,459
			-			-
Total charitable activities	3,202,305	6,660,393	9,862,698	2,039,635	5,464,601	7,504,236
	4,757,122	6,660,393	11,417,515	3,057,526	5,592,653	8,650,179

Included within Raising Funds are Investment management costs of £0 (2023: £215). Expenditure on Raising Funds for the charity alone excludes £7,319 (2023: £7,597) of non-intercompany expenses incurred by TRF Trading Limited.

6 Analysis of expenditure on charitable activities

2024 activities	Grant funding of activities £	Direct costs £	Support costs £	Governance costs £	Total 2024 £
Emergency Responders	20,000	-	-	-	20,000
Mental Health	-	35,821	-	-	35,821
United for Wildlife Taskforces	258,500	1,375,775	138,595	11,050	1,783,920
The Earthshot Prize	-	-	-	-	-
Early Years	102,473	1,700,945	381,094	30,385	2,214,897
Empowering Communities	6,396	-	-	-	6,396
Homelessness	364,500	3,180,715	762,791	60,819	4,368,825
Community Impact	387,500	498,066	158,685	12,654	1,056,905
Other projects	-	309,222	46,279	3,690	359,191
Unrestricted donations (Sentebale & WellChild)	16,743	-	-	-	16,743
	1,156,112	7,100,544	1,487,444	118,598	9,862,698

2023 activities	Grant funding of activities £	Direct costs £	Support costs £	Governance costs £	Total 2023 £
Emergency Responders	57,471	4,361	2,291	224	64,347
Mental Health	67,282	327,422	161,547	11,773	568,024
United for Wildlife Taskforces	150,204	1,080,720	298,575	23,508	1,553,007
The Earthshot Prize	160,811	(313)	-	-	160,498
Early Years	50,521	1,901,139	567,843	45,209	2,564,712
Empowering Communities	58,696	124	-	-	58,820
Homelessness	-	1,568,954	605,102	50,892	2,224,948
Other projects	-	269,095	27,495	-	296,590
Community Impact	-	-	-	-	-
Unrestricted donation to Sentebale	13,290	-	-	-	13,290
	558,275	5,151,502	1,662,853	131,606	7,504,236

7 Analysis of support costs and governance costs

2024	Premises & Office Costs	Finance, IT & General Management	Governance	Total 2024
	£	£	£	£
Raising funds	106,027	186,495	23,323	315,845
Emergency Responders	-	-	-	-
Mental Health	-	-	-	-
United for Wildlife Taskforces	50,235	88,360	11,050	149,645
Early Years	138,130	242,964	30,385	411,479
Homelessness	276,480	486,311	60,819	823,610
Community Impact	57,518	101,169	12,652	171,339
Other projects	16,774	29,503	3,692	49,969
	<u>645,164</u>	<u>1,134,802</u>	<u>141,921</u>	<u>1,921,887</u>

Raising Funds in the group totalled £1,554,817 which consisted of £1,238,972 of direct fundraising costs and £315,845 of support and governance costs.

Costs relating to Premises & Office Cost, Finance, IT & General Management are allocated on the basis of headcount, and Governance costs are allocated on the basis of headcount, with a time-share allocation for specific key staff.

2023	Premises & Office Costs	Finance, IT & General Management	Governance	Total 2023
	£	£	£	£
Raising funds	99,790	284,350	31,028	415,168
Emergency Responders	725	1,566	224	2,515
Mental Health	38,119	123,428	11,773	173,320
United for Wildlife Taskforces	76,118	222,457	23,508	322,083
Early Years	146,385	421,458	45,209	613,052
Homelessness	164,786	440,316	50,892	655,994
Community Impact	-	-	-	-
Other projects	-	27,495	-	27,495
	<u>525,923</u>	<u>1,521,071</u>	<u>162,634</u>	<u>2,209,627</u>

Raising Funds in the group in 2023 totalled £1,138,346 which consisted of £723,178 of direct fundraising costs and £415,168 of support and governance costs.

8 Analysis of grants and donations

	2024 £	2023 £
Emergency Responders		
College of Policing	20,000	-
Police Care UK (on behalf of the Network of Emergency Services Therapists)	-	87,470
	<u>20,000</u>	<u>87,470</u>
Homewards		
Homeless Link	349,500	-
Homewards Exhibition	15,000	-
	<u>364,500</u>	<u>-</u>
Community Impact		
Birtley Aquatic Centre	86,000	-
Greater Manchester Violence Reduction Unit	25,000	-
Tom Dean Swim School	20,000	-
NHS Charities Together	54,000	-
Cymdeithas Mudiadau Gwirfoddol Ceredigion	22,500	-
Street Soccer	150,000	-
Other	30,000	-
Life at No.27	-	2,282
Hideaway Youth Project	-	25,000
	<u>387,500</u>	<u>27,282</u>
COVID-19 response fund		
The Mix	-	40,000
<i>Total COVID-19 response fund</i>	<u>-</u>	<u>40,000</u>
Early Years		
Integrate Project	26,963	-
Institute of Health Visitors	75,510	50,521
Wellchild	-	6,216
	<u>102,473</u>	<u>56,737</u>
The Earthshot Prize		
Spin out to independent charity, The Earthshot Prize	-	160,811
	<u>-</u>	<u>160,811</u>
United for Wildlife Taskforces		
Focused Conservation Solutions	157,500	150,204
RWSI well being rights for Rangers	50,000	-
SAWC Braveheart Ranger	51,000	-
	<u>258,500</u>	<u>150,204</u>
Empowering Communities		
The Felix Project (donation)	6,396	58,698
	<u>6,396</u>	<u>58,698</u>
Others (unrestricted)		
Sentebale (donation from the Diana Princess of Wales Memorial Fund)	16,743	7,073
	<u>16,743</u>	<u>7,073</u>
TOTAL charitable grants and donations	<u>1,156,112</u>	<u>588,274</u>

Unless otherwise stated, all amounts are for single grants.

9 Total expenditure

The following have been charged within total expenditure:

	2024 £	2023 £
Auditor remuneration:		
Fees payable for the audit of The Royal Foundation and subsidiary annual accounts	45,650	37,837
Fees payable for tax advisory and compliance services for The Royal Foundation and its subsidiary	7,100	6,943
Depreciation of tangible fixed assets	62,676	43,558
Defined contribution pension costs	299,015	207,310

Auditor remuneration is stated net of irrecoverable VAT, which amounted to £8,000 (2023: £6,962) for audit services and £790 (2023: £786) for non-audit services.

10 Analysis of staff costs and the cost of key management personnel

	2024 £	2023 £
Total staff costs comprised:		
Gross wages and salaries	4,192,956	2,881,029
Social security costs	491,613	320,519
Pension costs: defined contribution	299,015	207,310
Other benefits (including medical insurance)	58,970	21,949
	<u>5,042,554</u>	<u>3,430,807</u>

During 2024, there were redundancy or termination payments made which amounted to £22,462 (2023: £0). There were no outstanding payments at year end

All employees were employed by the charity. The average number of employees in the year was 67 (2023: 48). The average number of staff in the year was 57 full time (2023: 43) and 9 part time (2023: 5), with the part time staff representing an average of 6 FTE. (2023: 3).

For 2024, the key management personnel of the charity comprised the Trustees, the Chief Executive, the Director of Partnerships, the Director of Research and Impact, the Creative Director, the Executive Director Homewards, the Executive Director Centre for Early Childhood, Chief of Staff, the Director of People and Culture, the Executive Director Programmes, the Executive Director Conservation, the Director of Finance and Operations, and the Head of Finance (Interim). The total employee benefits of the key management personnel were £1,541,192 (2023: £1,024,935), including pension costs of £91,329 (2023: £66,223) and national insurance costs of £148,692 (2023: £99,238). The increase in key management personnel costs being driven by the recruitment of planned senior leadership posts during 2024.

The number of employees who earned over £60,000, including taxable benefits but excluding pension costs, was:

	2024	2023
£60,000 - £70,000	9	3
£70,001 - £80,000	8	8
£80,001 - £90,000	3	1
£90,001 - £100,000	1	-
£100,001 - £110,000	2	3
£110,001 - £120,000	1	-
£120,001 - £130,000	1	-
£130,001 - £140,000	1	-
£200,001 - £210,000	1	1

The charity operates a defined contribution scheme for its employees which require contributions to be made to separately administrated funds. The pension costs for the year totalled £299,015 (2023: £207,310). There were no outstanding balances as at 31 December 2024 or 31 December 2023.

11 Trustee remuneration, expenses and related party transactions

Unless otherwise stated in this note, there were no amounts outstanding with related parties as at 31 December 2024 or 31 December 2023.

Remuneration

No Trustee or persons connected with them received any remuneration or received any other benefits from an employment with the charity or a related entity (2023: £nil).

Expenses

£0 of travel expenses were reimbursed to Trustees during the year (2023: £72). £355 of Board meeting refreshments were incurred during the year (2023: £0).

Related Party transactions - Trustees

During the year, The Royal Foundation received aggregate donations from Trustees of £100,000 (2023: £100,000).

Claire Wills is a Trustee of The Royal Foundation and Partner of Freshfields Bruckhaus Deringer LLP. During the year, The Royal Foundation received pro bono legal advice from Freshfields valued at £81,514 (2023: £104,684) and use of office space for a meeting valued at £456 (2023: £0).

Tom White and Ian Patrick became ex officio trustees of The Royal Foundation on 19 February, and 4 March 2024, respectively, and are members of the Lord Chamberlain's Committee, the main governing body of The Royal Household. The Prince and Princess of Wales are members of The Royal Foundation in addition to their roles as patrons.

During the year, The Royal Foundation purchased £23,643 (2023: £6,957) of services from Kensington Palace relating to recharges of international travel costs and venue hire.

The Charity purchased insurance for Trustees and Officers during the year to indemnify them against possible liabilities incurred by them in relation to their duties. The cost of this insurance was £970 (2023: £1,032)

11 Trustee remuneration, expenses and related party transactions (continued)

Related Party transactions - Subsidiaries and Associates

TRF Trading Limited

The charity has a wholly owned trading subsidiary, TRF Trading Limited (registered number 7506603), which was incorporated in Great Britain and registered in England and Wales on 26 January 2011.

TRF Trading Limited raises funds on behalf of the charity and passes up its profits to The Royal Foundation of The Prince and Princess of Wales. At the year end, TRF Trading Limited owed £78,793 (2023: £7,484) to The Royal Foundation, including management charges of £1,681 (2023: £234) and a gift aid donation of £75,038 (2023: £5,298).

The Earthshot Prize

The Earthshot Prize programme was incubated within the Royal Foundation and was spun out into an independent charity in July 2022, together with all related assets and liabilities. The Earthshot Prize charity and its trading subsidiary TEP Trading Ltd are considered a related party for the reasons set out in the basis of consolidation note 1(b).

Related party transactions - Other

The Diana, Princess of Wales Memorial Fund

With effect from 1 April 2013, The Royal Foundation took over legal control of The Diana, Princess of Wales Memorial Fund in order to safeguard both the Fund's name and any further income donated to the Fund in the future. The Royal Foundation has not continued the Fund's grant-making or charitable activities.

A Declaration of Trust was signed by The Diana, Princess of Wales Memorial Fund Trust Company as sole corporate trustee of The Diana, Princess of Wales Memorial Fund applying the current and future assets (excluding a £10 reserved sum) to The Royal Foundation. The Declaration of Trust came into effect from midnight on 31 December 2013. The financial statements of The Diana, Princess of Wales Memorial Fund Trust Company have not been consolidated on grounds of immateriality. For further details of transactions, please refer to Note 2.

On 17 June 2020, in accordance with a request from The Duke of Sussex, the trustees approved the donation of 50% of future net income (backdated to 18 December 2019) received by The Diana, Princess of Wales Memorial Fund to Sentebale, a UK registered charity of which The Duke of Sussex is co-founder. During the year, donations of £10,827 (2023: £7,013) were paid to Sentebale.

American Friends of The Royal Foundation of The Prince and Princess of Wales, Inc.

The American Friends is a 501(c)(3) entity registered in the state of Delaware, USA. The Royal Foundation received £2,566,452 (2023: £1,659,667) of grant income from The American Friends.

12 Tangible fixed assets – Group and Charity

	Equipment
	£
Cost:	
Balance brought forward 1 January 2024	234,067
Additions	39,652
Disposals	-
Balance carried forward 31 December 2024	<u>273,719</u>
Depreciation:	
Balance brought forward 1 January 2024	102,976
Charge for the period	62,676
On disposals	-
Balance carried forward 31 December 2024	<u>165,652</u>
Net book value:	
Brought forward 1 January 2024	<u>131,091</u>
Carried forward 31 December 2024	<u>108,067</u>

13 Fixed Asset Investments

The Royal Foundation has funds invested with Cazenove Capital Management in order to generate a return for the charity and ensure its long term financial viability. The funds are recorded at open market value as at 31 December 2024.

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Fund investments:				
Market value (including cash) at 1 January	1,697,775	1,586,592	1,697,775	1,586,592
Net gains on revaluation	139,885	111,371	139,841	111,371
Movement in cash	-	(188)	44	(188)
Market Value at 31 December	<u>1,837,660</u>	<u>1,697,775</u>	<u>1,837,660</u>	<u>1,697,775</u>
Investment in Subsidiary	-	-	1	1
Investment in Associate	<u>991,508</u>	<u>1,465,284</u>	<u>-</u>	<u>-</u>
Total	<u>2,829,168</u>	<u>3,163,059</u>	<u>1,837,661</u>	<u>1,697,776</u>

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Fund investments:				
Multi Asset funds	1,837,645	1,697,760	1,837,645	1,697,760
Cash and cash equivalents	<u>15</u>	<u>15</u>	<u>15</u>	<u>15</u>
	<u>1,837,660</u>	<u>1,697,775</u>	<u>1,837,660</u>	<u>1,697,775</u>

The investment in the Associate represents the Foundation's one third share in The Earthshot Prize and amounted to £991,508 (2023: £1,465,284).

13 Fixed Asset Investments (continued)

The Royal Foundation's share of The Earthshot Prize's income and expenditure at 31 December 2024:

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Share of income	7,758,139	6,408,850	-	-
Share of expenditure	(8,575,427)	(7,081,140)	-	-

The charity also holds 1 ordinary share of £1 in TRF Trading Limited, a company registered in England and Wales no. 7506603. The company carries out trading activities to raise funds for the charity (see note 3).

14 Programme Related Investments

An unsecured loan of £250k to Mental Health Innovations meets the definition of "programme related investments" as set out in SORP. MHI were set up with funds raised through The Royal Foundation's "Heads Together" campaign and provide the "Shout" service, a 24/7 mental health crisis text line for the public benefit and this loan was to provide short term cover whilst longer term funding streams were secured. The first repayment is due in December 2025

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
At 1 January	-	-	-	-
Additions - concessionary loans (due after one year)	250,000	-	250,000	-
At 31 December	250,000	-	250,000	-

Contracts with NHS England were expected to underpin the costs of the service but the announcement that NHS England is being dissolved and its functions integrated into the Department of Health and Social Care has delayed the process, and the planned repayments. The Trustees of both organisations remain confident that the loan will be repaid in full, as contracts with DHSC conclude.

15 Debtors

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Trade debtors	80,489	-	-	-
Amounts owed by subsidiary	-	-	78,793	7,484
Prepayments and accrued income	345,396	1,251,924	345,396	1,250,510
Other debtors	-	3,468	-	3,468
	425,885	1,255,392	424,189	1,261,462

16 Creditors: amounts falling due within one year

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Trade creditors	450,468	277,373	446,868	277,373
Charitable grants payable	193,896	-	193,896	-
Taxation and social security	159,997	102,731	145,715	102,194
Accruals and deferred income	520,048	485,169	512,789	478,169
Other creditors	14,157	15,310	14,157	15,310
	1,338,566	880,583	1,313,425	873,046

Charitable grants payable £193,896 is disclosed under note 18.

17 Contingent liabilities

The Royal Foundation's grant giving strategy includes awarding grants to projects over multiple years, funded from outside sources and key donors. As at 31 December 2024 the Foundation had grants which were approved by trustees but not yet awarded to the grantee, and grants which were awarded to the grantee but not yet paid, broken down as follows:

	Approved, not yet awarded		Awarded, not yet paid	
	2024	2023	2024	2023
	£	£	£	£
United for Wildlife Taskforces	-	150,000	234,000	-
Emergency Responders	-	12,530	12,530	-
Community Impact	-	-	143,500	-
Early Years	-	-	137,868	-
Homelessness	-	-	600,000	-
	-	162,530	1,127,898	-

In line with the Foundation's accounting policy the commitments to future years are not recognised as a liability .

As disclosed in note 1(b) and note 11, an agreement was signed with Sussex Royal on 18 December 2019, by which The Royal Foundation intends to donate 50% of the net income received by The Diana, Princess of Wales Memorial Fund from that date onwards, to Sussex Royal. In March 2020 The Duke and Duchess of Sussex announced that they would no longer be operating Sussex Royal as their primary philanthropic vehicle in the UK and accordingly their share of the net income is instead being donated to Sentebale, a charity registered in the UK of which The Duke of Sussex is co-founder.

18 Grants to third parties	2024	2023
	£	£
Outstanding Liabilities at start of the year	-	-
Awarded during the year (note 8)	1,132,973	522,504
Paid during the year	(939,077)	(522,504)
Outstanding Liabilities at the end of the year	193,896	-
Grants falling due within one year	193,896	-

19 Analysis of movements in unrestricted funds

Group	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2024 £
Unrestricted funds - group: General funds	5,274,686	6,759,580	(4,757,122)	(1,616,135)	139,885	5,800,894

Charity	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2024 £
Unrestricted funds - charity: General funds	5,272,044	6,687,261	(4,749,803)	(1,551,135)	139,885	5,798,252

Unrestricted funds can be used in accordance with the charitable objects at the discretion of the Trustees.

Group	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2023 £
Unrestricted funds - group: General funds	5,086,878	3,848,612	(3,057,526)	(714,649)	111,371	5,274,686

Charity	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2023 £
Unrestricted funds - charity: General funds	5,084,235	3,841,016	(3,049,929)	(714,649)	111,371	5,272,044

20 Analysis of movements in restricted funds

<i>Group</i>	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2024 £
Restricted funds:						
Early Years	-	1,901,400	(1,467,508)	-	-	433,892
Mental Health	116,188	65,501	(35,821)	-	-	145,868
The Earthshot Prize	1,465,284	-	(473,776)	-	-	991,508
Emergency Responders	14,047	-	(20,000)	5,953	-	-
United for Wildlife Taskforces	8,900	806,367	(1,512,112)	696,845	-	-
Homelessness	50,189	2,630,030	(2,872,862)	192,643	-	-
Community Impact	25,000	-	(745,694)	720,694	-	-
Empowering Communities	3,028	5,625	(6,396)	-	-	2,257
	<u>1,682,636</u>	<u>5,408,923</u>	<u>(7,134,169)</u>	<u>1,616,135</u>	<u>-</u>	<u>1,573,525</u>

The table above summarises the main restricted funds.

The Early Years restricted fund relates to The Princess of Wales's Early Years programme of work which includes The Royal Foundation Centre for Early Childhood. cover the additional expenditure incurred in relation to the programme.

The funds received in relation to Mental Health relate to The Royal Foundation's work focusing on mental health and well-being which includes activities relating to *Heads Together*.

The Earthshot Prize fund consists of amounts relating to The Earthshot Prize programme, which is designed to incentivise change and help repair our planet over the next ten years. All of the restricted funds were transferred to the independent charity upon spinout of this programme in July 2022. The year end fund balance is The Foundation's interest as an associate investment in the independent Earthshot Prize charity.

Emergency Responders funds cover projects to support personnel currently serving in the emergency responders, or those who have previously served, and their families. In 2024 a transfer of £5,953 was made to this fund from unrestricted funds, to cover the additional expenditure incurred in relation to the programme.

United for Wildlife convenes the private sector and other organisations under the Transport and Financial Taskforces with the ambition of making it impossible for traffickers to use private sector infrastructure to finance and transport illegal wildlife and products with impunity. In 2024 a transfer of £696,845 was made to this fund from unrestricted funds, to cover the additional expenditure incurred in relation to the programme.

The Homelessness fund is a programme spearheaded by The Prince of Wales which launched in June 2023 with the aim of making homelessness rare, brief and unrepeatable. In 2024 a transfer of £192,643 was made to this fund from unrestricted funds, to cover the additional expenditure incurred in relation to the programme.

The Community Impact fund has been developed in response to the significant social and economic barriers that many communities across the UK are facing. In 2024 a transfer of £720,694 was made to this fund from unrestricted funds, to cover the additional expenditure incurred in relation to the programme.

The Empowering Communities fund relates to The Duchess of Sussex's Empowering Communities Through Food programme, funded by income received from sales of the *Together* cookbook published in 2018. Funds are being donated to The Felix Project in accordance with the wishes of The Duchess of Sussex.

<i>Group</i>	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers between funds £	Gains & Losses £	Balance at 31 December 2023 £
Restricted funds:						
Early Years	800,000	596,634	(2,111,283)	714,649	-	(0)
Mental Health	481,948	31,522	(397,282)	-	-	116,188
The Earthshot Prize	343,036	1,283,059	(160,811)	-	-	1,465,284
Emergency Responders	73,922	1,169	(61,044)	-	-	14,047
United for Wildlife Taskforces	739,732	524,512	(1,255,344)	-	-	8,900
Homelessness	-	1,598,257	(1,548,068)	-	-	50,189
Empowering Communities	2,309	84,540	(58,821)	-	-	28,028
	<u>2,440,947</u>	<u>4,119,693</u>	<u>(5,592,653)</u>	<u>714,649</u>	<u>-</u>	<u>1,682,636</u>

21 Analysis of group net assets between funds

	Group			Charity		
	Unrestricted funds £	Restricted funds £	Balance at 31 December 2024 £	Unrestricted funds £	Restricted funds £	Balance at 31 December 2024 £
Fixed assets	108,067	-	108,067	108,067	-	108,067
Fixed asset investments	1,837,660	991,508	2,829,168	1,837,661	-	1,837,661
Programme related investments	-	250,000	250,000	-	250,000	250,000
Cash	4,128,235	971,630	5,099,865	4,086,657	989,761	5,076,418
Other net current (liabilities)/assets	(273,068)	(639,613)	(912,681)	(234,133)	(655,103)	(889,236)
	<u>5,800,894</u>	<u>1,573,525</u>	<u>7,374,419</u>	<u>5,798,252</u>	<u>584,658</u>	<u>6,382,910</u>

	Group			Charity		
	Unrestricted funds £	Restricted funds £	Balance at 31 December 2023 £	Unrestricted funds £	Restricted funds £	Balance at 31 December 2023 £
Fixed assets	131,091	-	131,091	131,091	-	131,091
Fixed asset investments	1,697,775	1,465,284	3,163,059	1,697,776	-	1,697,776
Cash	2,633,653	654,710	3,288,363	2,617,402	657,353	3,274,755
Other net current liabilities	812,167	(437,358)	374,809	825,775	(437,359)	388,416
	<u>5,274,686</u>	<u>1,682,636</u>	<u>6,957,322</u>	<u>5,272,044</u>	<u>219,994</u>	<u>5,492,038</u>

22 Reconciliation of net income/(expenditure) to net cash flow from operating activities

	Group	
	2024 £	2023 £
Net movement in funds	417,097	(570,503)
Adjustments for:		
Depreciation charge	62,676	43,558
Gains on investments	(139,885)	(111,371)
Dividends and interest included in investing activities	(150,616)	(168,169)
Decrease/(increase) in other debtors	829,507	(10,358)
Increase in creditors	457,983	129,774
Share of associate's net assets	473,776	(1,283,059)
Net cash provided by operating activities	<u>1,950,538</u>	<u>(1,970,128)</u>

23 Reconciliation of net cash flow to movement in net funds

	Group	
	2024 £	2023 £
Increase/(Decrease) in cash	1,811,502	(1,920,672)
Net funds at 1 January	<u>3,288,378</u>	<u>5,209,050</u>
Net funds at 31 December	<u>5,099,880</u>	<u>3,288,378</u>

24 Controlling Party

The controlling party of The Royal Foundation is HRH The Prince of Wales.